

President's Message

Welcome to Transcultural Management Society!

TMS is an interdisciplinary organization whose purpose is to explore and establish the academic field of transcultural management. It is our firm belief that a close collaboration between the academic and business circle is essential in the effort to find answers to the crucial issue of how individuals and companies can effectively contribute to multicultural environments and to construct a theoretical framework of transcultural management.

It is therefore, important to distinguish culture-bound factors from economic and business factors and to pursue globally applicable practices or "best practices" while giving due heed to local cultural assets.

The primary arena is international business, but it can also apply to NPOs, educational institutions and others with multicultural backgrounds.

Culture does not simply mean national culture; there are regional, organizational, and individual cultures, too. "Transcultural" therefore, signifies diversity and can produce a synergistic effect. In this spirit, we encourage the active exchange of opinion among members transcending gender, age, nationalities and professional status.

Please join us and let us embark upon the uncharted journey to transcultural management!

Emiko Magoshi
President of the Transcultural Management Society

Transcultural Management Review < Vol.8 >
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<Title>

Globalization and a French Type Business Knowhow

Seiichi Kitayama

Professor Emeritus

Rikkyo (St. Paul's) University

<Abstract>

Take a French diner at a well-known restaurant in any major city. It is only natural that he or she would want to dress him or herself in a fashionable French garment from Dior or Chanel. Why do these French brands appeal to consumers in a way that brands from other countries simply do not? Even when we expand the topic to fine dining and wine, foreign products just do not convey the same sort of glamour that their French counterparts so exquisitely do. Many believe this adoration has been historically neutered. An attempt has been made to explain the rise of French luxury consumer goods to their ongoing reputation as the world leader in this field, while comparing the pros and cons of having a business model very different from the typical “American” way of doing things, with a particular focus on the popular items of wine and Camembert cheese.

<Keywords>

France, food studies, luxury business, wine business, irregularity

<Title>

Islamic Enterprise in the Post-Corporation Era

Hideko SAKURAI

Professor

Faculty of Policy Studies

Chuo University

<Abstract>

The article examines the notion of Islamic enterprise, which has been underestimated in modern management. Because Islamic law has never accepted giving legal personhood to enterprises, Islamic societies have lost their chance of developing economically. However, ironical situations have occurred in the West, in which corporations have dominated and controlled human beings in exchange for economic development. At this point, it is necessary to understand the positive reasons why Islam and its followers have rejected the concept of corporation. Therefore, the article mainly examines the relationship between *Sharikah* (Islamic enterprise) and *Waqf* (donation), which is considered to be the main obstacle to preventing a *Sharikah* from being transformed into a corporation in Islamic management.

<Keywords>

Islam, corporation, waqf, legal personhood, philanthropy

<Title>

Cultural Conflicts in Narrative: Social Constructive Approach

Ken-ichiro ARAKI

Finance Director of Nihon Millipore (Doctorial candidate at Kobe University)

<Abstract>

Narrative interviews are conducted with executives who have had long-term international business experience focusing on their “serious cultural conflicts”. The main goal is to describe the processes of how cultural conflicts constructed through second-order interpretations of actors’ first-order meanings are embedded into their discourses of symbols and institutions. The representative category of cultural conflicts are elaborated as a result of their shared meanings of symbolized institutions colored with cultural meanings such as “Job descriptions”, “Quarterly closings” and “Futsal-like management” among partners. Finally, the paper provides a model that explains cultural conflicts that refine Hatch’s model from the perspective of fragmentation.

<Keywords>

Critical experiences, symbol, categorization, second-order interpretation, fragmentation perspective

<Title>

Japanese and Chinese understandings of “subordinate and colleague relations” and cross-cultural management :

Examples of cross-cultural friction that has occurred in Japanese companies in China

Jia li

Yokohama National University, International Graduate School of Social Sciences, Ph.D. course

<Abstract>

This paper is aimed at investigating the different understanding Japanese and Chinese people have of interpersonal relations at Japanese companies. The following three items are clarified through an analysis of collected data : 1) there are differences in the way Japanese and Chinese understand subordinate relationships, especially in terms of “decision - making”, “class-consciousness”, and “mutual trust”; 2) there are differences in the way Japanese and Chinese understand relations between colleagues, especially regarding “information sharing”, “scope of responsibility” and “tuning properties” 3) there are differences in the way Japanese and Chinese understand interpersonal relations, which depend on whether they belong to kinship groups.

<Keywords>

Difference in Japanese and Chinese understandings, cross-cultural management, subordinate relationship, colleague relation, group attribute

<Title>

Globalization and Power Shift

Toyoo Gyohten

President, Institute for International Monetary Affairs

<Abstract>

Encounters with different cultures entail affinity and rejection caused by homogeneity and heterogeneity. People and nations have a long history of cultural exchange. Since about the 1980's, significant and profound changes have taken place, which can be referred to as "globalization and power shift". Globalization is threefold. Firstly, the world has become more unified since the end of the cold war. Secondly, the world economy has come to be dominated by financial capitalism. Thirdly, the information revolution has given rise to greater information sharing and interactive. Now we are witnessing a power shift from the USA and Europe to emerging Asian countries. This trend is even reaching the area of culture and thoughts. Now that Japan, after the Japan Earthquake, has regained the attention of the world, it is high time we reflect on the strength of Japan and the Japanese people.

<Keywords>

Cultural exchange, information revolution, financial capitalism, globalization, power shift

What is Transcultural Management Society?

Transcultural Management Society (TMS) was founded in Tokyo in March 2003.

TMS is an interdisciplinary organization whose purpose is to explore and establish the academic field of cross-cultural management or transcultural management.*

TMS considers collaboration of the academic field and the business circle crucial in its endeavor. The membership reflects this spirit and TMS encourages active exchange of opinions among members of academic and business backgrounds.

TMS holds conferences and workshops regularly and publishes its journal annually. TMS promotes communication and interaction among members of diverse cultures: profession, gender, age, nationalities, ethnic group, language, religion and other attributes.

TMS covers the following fields: Cross-cultural management, international business, diversity management, multinational companies, global corporations, human resources management, strategic alliance, global marketing, personnel motivation, brand management, transplant of production overseas, implication of information technology, business ethics and others.

*Note: Cross-cultural management and intercultural management can be used interchangeably. TMS prefers to use a new word called "transcultural": "trans" means both "across" and "beyond" and "transcultural" signifies the encompassing of diverse cultures.

Activities

Inaugural Meeting

The inaugural meeting was held at Rikkyo (St. Paul's) University, Tokyo on March 11, 2003 to officially launch the Transcultural Management Society.

Workshop on March 11, 2003 (Saturday 15:00 – 17:00 at Rikkyo University, Tokyo)

- Speaker: Emiko MAGOSHI Professor, College of Business and Public Administration, Obirin University

"Repositioning Transcultural Management toward the New Horizon"

- Speaker: Toshikazu TAKAHASHI Ph.D. Candidate, Rikkyo University, Graduate School of Economics

"Typology and Reconsideration of Cross-Cultural Management Studies: toward an Integrated Theoretical Framework"

Workshop on July 26, 2003 (Saturday 13:30 – 17:00 at Meiji University, Tokyo)

- Speaker: Hideko SAKURAI Associate Professor, Faculty of Community Development, Sakushin-gakuin University

"The Islamic Social System and Business Management"

* Commentator: Tadao SUMI Executive Adviser, Shibaura Mechatronics Corporation

- Speaker: Masayuki KAMIYA Executive Director, Deputy General Manager, Corporate Planning, Asahi Glass Company, Ltd.

"AGC Group's Globalization and Cross-fertilization"

* Commentator: Masami KAJIURA Associate Professor, Faculty of Commerce, Aichi Gakuin University

Workshop on November 8, 2003 (Saturday 13:00 – 17:00 at Rikkyo University, Tokyo)

- **Speaker:** Risaburo NEZU Senior Executive Fellow, Fujitsu Research Institute
"Why the Japanese IT Industry Lost Global Competition and How It Can Recover"

* **Commentator:** Yojiro II Professor, School of Business Administration,
Meiji University

- **Speaker:** Hiroo INOUE Special Adviser, Kao Corporation
"Kao's Global Strategy: Present and Future"

* **Commentator:** Takao KOMINE Professor, Hosei School of Policy
Sciences

Workshop on March 27, 2004 (Saturday 13:00 – 18:00 at Waseda University, Tokyo)

- **Speaker:** Masataka OTA Professor of International Business, School of
Commerce, Waseda University
"Metanational Competition and Cross-Cultural Management"

* **Commentator:** Yoshiharu KUWANA Professor, Faculty of Commerce
and Economics, Chiba University of Commerce

- **Speaker:** LI, Nian Gu Company Executive, Japan-China Knowledge Center
Speaker: Tatsuya KODAIRA Consultant, Pasona Tech

"War for Talent - Global competition starts with China -"

* **Commentator:** Kenichi HIRASAWA Associate Director, Human
Resources Development Center, Victor Company of
Japan, Limited (JVC)

Workshop on July 3, 2004 (Saturday 13:00 – 17:00 at Waseda University, Tokyo)

- **Speaker:** Iwao TAKA Professor, The International School of Economics and
Business Administration, Reitaku University
"Corporate Social Responsibility"

* Commentator: Toyokazu ONO Director, Planning & Research
Department, Japan Overseas Enterprises Association
(JOEA)

- Speaker: Toshifumi OKUI President, Harley-Davidson Japan, K.K.
*"Analysis of Harley-Davidson's Success in Japan from the Viewpoint of
Cross-cultural Management"*

* Commentator: Hiroyuki OKAMOTO Professor, College of
International Relations, Nihon University

Workshop on November 13, 2004 (Saturday 13:00–17:00 at Waseda University, Tokyo)

- Speaker: Rochelle KOPP Managing Principle, Japan Institute Consulting
"Issues in U.S.-Japan Business Communication"

* Commentator: Kenji WATANUKI Assistant Professor, Faculty of
Economics, Yokohama National University

- Speaker: Kichiro HAYASHI Professor, Graduate School of International
Management, Aoyama Gakuin University

*"Mental Model in International Management : with Reference to Japanese
Corporations"*

* Commentator: Takabumi HAYASHI Professor, Graduate School of
Business, Rikkyo University

Workshop on March 19, 2005 (Saturday 13:00 – 17:00 at Waseda University, Tokyo)

- Speaker: Toyoko KATO Ph.D. Candidate, Hosei University
*"Human Resources Management of Female Researchers in Pharmaceutical
Companies: Factors which Prevent Continuous Working"*

- Speaker: Masataka ASANO Senior Executive Advisor, Mitsubishi Chemical
Corporation

*"The Merits and Demerits of Inviting a CTO(Chief Technology Officer) from
Overseas"*

* Commentator: Yoji TANIGUCHI Professor, Graduate School of Economics
and Faculty of Economics, Chuo University

- Speaker: Hiroaki NIIHARA Director, Manufacturing Industries, Ministry of
Economy, Trade and Industry (METI)

*“Spontaneous Governance and Corporate Culture: How Excellent
Companies are Governed”*

* Commentator: Koji OHIRA Professor, Faculty of Economics, Meiji
Gakuin University

Workshop on July 30, 2005 (Saturday 13:00 – 18:00 at Waseda
University, Tokyo)

- Speaker: Masato INOUE Ph.D. Candidate, Meiji University

*“Case study : Brand Management – Marketing Center of Matsushita
Electric Industrial Co., Ltd. and the Office of Brand Management of
Nissan Motor Co., Ltd.”*

- Speaker: Fumikatsu TOKIWA Former Chairman, Kao Corporation

“In Pursuit of the Third Wisdom”

* Commentator: Hiroshi TANAKA Professor, Faculty of Business
Administration, Hosei University

- Speaker: Hotaka KATAHIRA Chairman, Marunouchi Brand Forum

*“How does a global power brand remain powerful across different
culture?”*

* Commentator: Hirokazu TANAKA Chief Consultant, Integrated
Marketing Communication Center, Dentsu Inc.

Workshop on November 26, 2005 (Saturday 13:00–17:30 at Waseda
University, Tokyo)

- Speaker: Toshikazu TAKAHASHI Ph.D.Candidate, Graduate School of
Economics, Rikkyo University

“Transcultural Management of Japanese Companies in France”

- Speaker: Yoshikazu HANAWA Emeritus Chairman, Nissan Motor Co., Ltd.

“Management Reform of Nissan Motor from the view point of Transcultural Management”

* Commentator: Isuke KOHTOH Professor, Department of Business Administration & Commerce, Waseda University

□ Speaker: Ken Sakuma Research fellow, Chuo University

“Strategic Management of Building Trust in Workplace : International Comparative Study of Leader Member Exchange”

* Commentator: Tetsuo SEKIYA Adviser, NSK Ltd.

Workshop on March 11, 2006(Saturday 13:00 – 17:30 at Rikkyo University, Tokyo)

□ Speaker: Hirohisa NAGAI Professor, Graduate School of Business Sciences, University of Tsukuba

“Global Leadership Competency”

* Commentator: Steve Hoffman Manager, IHR center, Sony Human Capital Ltd.

□ Speaker: Nikole WATANABE Japan Intercultural Consulting

“What Do Japanese Workers Want to Know About Intercultural Communication? – An Analysis of Nikkei vs. Gaishi-kei kigyō Employees –”

□ Speaker: Toyohiro MATSUDA Director & General Manager, Global Human Network, Co. Ltd. / Global HRD Team Leader, HRD Center, Mitsubishi Corporation

“Pathways found in pursuit of a GHRD Methodology Originated from Japan—Lessons taken from 10 years’ attempt for GHRD by a Japanese corporation—”

* Commentator: Hisato NAKAMURA Professor, Faculty of business Administration, Toyo University

Workshop on July 22, 2006 (Saturday 13:00–17:45 at Meiji University, Tokyo)

- **Speaker:** Kazuhiro ASAKAWA Professor, Graduate School of Business Administration, Keio University

“Seven Dilemmas in Metanational Management”

- * **Commentator:** Hiroo TAKAHASHI Professor of International Management, Graduate School of Business, Hakuou University

- **Speaker:** Atsushi FUNAKAWA Managing Partner, Global Impact Inc.

“Transcultural Management 2006—Human beings and Globalization”

- * **Commentator:** Takeshi FUJII Professor, Graduate School of Business, Hakuou University

Workshop on November 18, 2006 (Saturday 13:00 – 17:40 at Meiji University, Tokyo)

- **Speaker:** Tetsuya USUI Assistant Professor, College of business Management, J.F. Obirin University

“Relations between Organizations and Transcultural Communication Competence”

- **Speaker :** Mitsuhide SHIRAKI Professor, School of Political Science & Economics, Waseda University

“Comparative Analysis of International Human Resources Management from viewpoint of Multinational Internal Labour Market”

- * **Commentator:** Hiromasa SUZUKI Professor, School of Business Administration & Commerce, Waseda University

- **Speaker:** Akio KATSURAGI President, Lehman Brothers Japan Inc.

“The Conduct of US Financial Firms and Characteristics of Internal Communications”

- * **Commentator:** Shigeki TEJIMA Professor, Graduate School of International Politics and Economics, Nishogakusha University

Workshop on March 17, 2007 (Saturday 13:00 – 17:45 at Meiji University, Tokyo)

- Speaker: Yu YASUMOTO Ph.D. Graduate, Hitotsubashi University
“The Investment Banks in Japan – Lessons from failure of internationalization”
- Speaker: Mitsuyo HANADA Professor, Faculty of Policy Management, Keio University
“Guidance and Support for Training within Companies – Paradigm for Autonomous career development”
* Commentator: Noritake KOBAYASHI, Emeritus Professor, Keio University
- Speaker: Kumiko SHIRAI General Manager, HR Strategic Innovation & Training, Nihon Unisys, Ltd.
“Transcultural Management at undertaking creative IT Businesses”
* Commentator: Takeshi OYABU Assistant Professor, Graduate School of Business Administration, Keio University

Workshop on July 21, 2007 (Saturday 13:00 – 17:45 at Meiji University, Tokyo)

- Speaker: Hiroshi OKUYAMA Adviser, NEC Corporation
“IT Industries in Japan – Management Strategy for Dominating Situation in the Global Market”
* Commentator: Norio GOMI Professor, Graduate School of Business Design, Rikkyo University
- Speaker: Kenichi YASUMURO Professor, Faculty of Business Administration, University of Hyogo
“Alternation of Transcultural synergy at ‘area’ and ‘system’ on a basis of Economic Geography by Richard Florida”
* Commentator: Shiro TAKEDA Emeritus Professor, Yokohama National University

Workshop on December 1, 2007 (Saturday 13:00 – 17:45 at Meiji University, Tokyo)

- Speaker: Hiroki KOMAZAKI Representative Director, NPO Florence
“The challenges of Sick child care NPO Florence”
- Speaker: Sadanori ARIMURA Professor, Faculty of Economics, Yamaguchi University
“The essence of Diversity Management”
* Commentator: Kimiko HORI President, NPO GEWEL
- Speaker: Yoshinobu NAKAMURA, General Manager, Personnel and Administration Group, Tokyo Branch Office, Panasonic Corporation
“Diversity Management of Panasonic”
* Commentator: Masami TANIGUCHI Professor, Graduate School, Waseda University

Workshop on March 22, 2008 (Saturday 13:30 – 18:00 at Meiji University, Tokyo)

- Speaker: Yu BYOUNG-SUB Ph.D. Candidate, International Business Management, International Relations, J.F.Oberlin University Graduate School
“Servant Leadership: Theories and Case Studies”
- Speaker: Takabumi HAYASHI Professor of International Business, Rikkyo University
“Knowledge Creation and Multicultural Management from the Viewpoint of Project Leaders’ Multicultural expertise”
* Commentator: Hiroo TAKAHASHI Professor, Hakuoh University
- Speaker: Kazuo TOKUBO Corporate Officer, Responsible for Basic Global R&D, Shiseido Co., Ltd.
“Japan of Skincare, France of Perfume, America of Cosmetic Surgery, Classical Chinese Opera of china – The cultural influence on doing makeup”
* Commentator: Yoshiharu KUWANA Professor, J.F.Oberlin University

Workshop on July 26, 2008 (Saturday, 13:30—18:00 at Meiji University, Tokyo)

- Speaker: Yoshihiro OISHI Professor, Department of Business Administration, and Chairman of Graduate School, Meiji University

"A suggestion of Super-Cultural Management"

* Commentator: Masahiko AGATA Adviser, General Electric International

- Speaker: Norio OTSUKI Ex-President, Teijin Holdings Netherlands B.V.

"Half step advanced Management and Human Resources in Holland as a Cosmopolitan country"

* Commentator: Motomichi IKAWA Professor, Graduate School of Business, Nihon University

Workshop on November 29, 2008 (Saturday, 13:30—18:00 at Meiji University, Tokyo)

- Speaker: Zhang Hu Doctoral Student, Chuo University

"Large Shareholders/owners and Foreign Investors in Korean Companies"

* Commentator: Mutsumi Sakai Professor of Finance, J. F. Oberlin University

- Speaker: Shigekatsu Yamauchi President, International Communication Institute

"Japanese Culture Woven in the Language: An Insight into Japanese Mindsets as Compared with English"

* Commentator: Yukiko Adachi Former Professor & Director of the Library
Tokyo Fuji University

- Speaker: Jun Onishi Professor & Deputy Director International Exchange Center
Hirosaki University

"Cross-cultural Conflict and National Culture: A Case of Japanese Manufacturers in Thailand"

* Commentator: Ken-ichi Hirasawa Professor, Department of Management and Design Junior College of Aizu

- Special Guest Speaker: Shinichiro Watari CEO, Corns and Company Ltd.

"Living and Doing Business in the Multicultural World"

Workshop on February 28, 2009 (Saturday, 13:30 – 18:00 at Meiji University, Tokyo)

- Speaker: Katsushi Yamaguchi Doctoral Student Waseda University
"Creating the Value of Life and Happiness through Work for Employees"
* Commentator: Ryoza Murakami Professor, Graduate School of Beauty Business Hollywood University of Beauty and Fashion
- Speaker: Shinichi Kakegawa Professor, College of Business Management J. F. Oberlin University
"Overseas Business of Kirin Group: its Cross-cultural Challenge"
* Commentator: Toshiko Suda Professor, Graduate School of International Management Aoyama Gakuin University
- Speaker: Masanori Kojima President, Grace Mate Limited
"Multicultural Experiences in Business: Did Japanese Management Work in the Cross-cultural Settings?"
* Commentator: Teiichi Igarashi Chairman, International Air Cargo Terminal Co. Ltd.
- Special Guest Speaker: Toyokazu Ono Professor, School of Political Science and Economics Tokai University
"Youth Friendship Exchange Program between Japan and China: 1255 Years after Jian Zhen's Visit to Japan"

Workshop on July 25, 2009 (Saturday, 13:30 – 18:00 at Meiji University, Tokyo)

- Speaker: Nguyen Chi Nghia Doctoral Student, Graduate School of Economics and Management, Tohoku University
"Research on Business Solutions for Development – Paradigm Shift from Conventional Business and Research Directions"
* Commentator: Tetsuya Usui Associate Professor, College of Law, Nihon University
- Speaker: Rolf Schlunze Professor, Faculty of Business Administration, Ritsumeikan University

"Hybrid Managers Creating Synergy in the International Workplace"

* Commentator: Hideko Sakurai Professor, Faculty of Policy Studies, Chuo University

□ Speaker: Hideshi Sawaki Business Consultant

"Japanese Management Styles (JMS) in the Globalizing Environment - an Empirical Research on Japanese Organizations in Malaysia "

* Commentator: Hideo Ueki Professor of International Management, Tokyo Keizai University

□ Special Guest Speaker: Noboru Notomi Professor, Faculty of Letters, Keio University

"Oeconomicus in Ancient Greece"

Workshop on November 28, 2009 (Saturday 13:30 – 18:00 at Meiji University, Tokyo)

□ Speaker: Chitose Furukawa Doctorial Program Student, IMO (International Management and Organization), Birmingham Business School

"Case Study: Leadership Competencies and Effectiveness in Multinational Teams"

* Commentator: Takabumi Hayashi Professor, Graduate School of Business, Rikkyo University

□ Speaker: Wang Junhong Doctoral Student, Intercultural Education Course, College of Education, Hokkaido University

"Impression of Chinese Students of Japanese Major on Japanese Companies: Perspectives of Intercultural Communication Education"

* Commentator: Takao Yamamoto Associate Professor, Department of Commerce, Economics and Management Chiba University of Commerce

□ Speaker: Motomichi Ikawa Professor, Graduate School of Business, Nihon University

"Leadership Style in Multinational Organizations "

* Commentator: Yoshiharu KUWANA Professor, Graduate School of

Business Administration, J. F. Oberlin University

- Special Guest Speaker: Eiichi Eddie Maiwa Nature Guide, Pacific Links

"Maui-Alaska Project: Discovering the Instinctive Sense of Native Culture"

Workshop on March 27, 2010 (Saturday 13:30 - 18:00 at Meiji University, Tokyo)

- Speaker: Kanaporn Kumponkanjana Doctoral Student, Graduate School of Economics & Management, Tohoku University

"One Tambon One Product (OTOP) Movement in Thailand: How Women can be Successful in Making the OTOP Movement: Case Study of Wat-Taptimdaeng Village "

* Commentator: Kasumi Nomura Senior Research Officer, The Japan Institute for Labour Policy and Training

- Speaker: Adriana Stoica Ph.D. Candidate, Graduate School of Commerce, Waseda University

"Comprehensive Review of Importance and Strategies for Inculcating Cultural Competences for the Success of Business Personnel in a Foreign Business Context"

* Commentator: Yuka Sakurai Lecturer, School of Global Management, Faculty of Economics, Meijigakuin University

- Speaker: Ota Kenji Managing Director, Strategist Inc.

"How to Succeed in the Credit Management in Chinese Business"

* Commentator: Mariko Watanabe JSPS Research Fellow, Graduate School of Business Administration, Keio University

<Special Session>

- Guest Speaker: Atsushi Funakawa Managing Partner, Global Impact Inc.

"The Challenge for Japan – Making a Global People Company"

Workshop on July 24, 2010 (Saturday 13:30 - 18:00 at Meiji University, Tokyo)

- **Speaker:** Mariko Watanabe Doctoral Course, Graduate School of Business Administration, Keio University

"How to Attract, Accumulate, and Utilize Local Human Resources in Japanese MNC's Subsidiaries? : In the New Context of Chinese Business Environment"

- * **Commentator:** Takashi Kumon Research Fellow, Department of Civil Engineering, The University of Tokyo

- **Speaker:** Noriko Mori Senior Manager, NTT Data Institute of Management Consulting, Inc.

"Local Employees Recognition of Teamwork, Information Sharing, Delegation and Cultural Value in Japanese Companies' Foreign Subsidiaries"

- * **Commentator:** Atsushi Yashiro Professor of Human Resources Management Faculty of Business and Commerce, Keio University

- **Speaker:** Koji Kimura Senior Consultant, Mercer Japan Ltd

"Organizational Cultural Management in M&A Cases"

- * **Commentator:** Ikushi Yamaguchi Professor, School of Information and Communication, Meiji University

<Special Session>

- **Guest Speaker:** Seiichi Kitayama Professor Emeritus, Rikkyo University

"Eating Habit in France –Constant and New Trends"

Workshop on November 27, 2010 (Saturday 13:30 - 18:00 at Meiji University, Tokyo)

- **Speaker:** Katsushi Yamaguchi Ph.D. Candidate, Graduate School of Commerce, Waseda University

"Improving Working Conditions at Suppliers' Factories Overseas: a Research in Asia"

- * **Commentator:** Satomi KATO Associate Professor of Management, Asahi University, Graduate School of Business

- **Speaker:** Yu Byoung-Sub Ph.D. Candidate, International Business

Management, J.F. Oberlin University, Graduate School

"Human Resource Management of a Global Company: Comparing Motivation at Samsung Electronics and Google Korea"

* Commentator: Masoyoshi Shinozaki President and Representative Director,
Global HR Management Consultant, J&G HR Advisory
Ltd.

□ Speaker: Kenichiro Araki Ph D candidate, Kobe University, Graduate School
of Business Administration

"Narrative Study of Cross-cultural Interactions in Japan"

* Commentator: Takeshi Fujisawa Professor of International Marketing, School
of Business Administration, Kwansai University

<Special Session>

□ Guest Speaker: Christina Ahmadjian Professor of International Business
Strategy, Graduate School of International Corporate
Strategy (ICS), Hitotsubashi University

"Global Leadership"

**Workshop on July 23th 2011 (Saturday 13:30 - 18:00 at Meiji University,
Tokyo)**

□ Speaker: Kenji Nagasato Ph. D. Candidate, Graduate School of Innovation
Management, Tokyo Institute of Technology

*"Global Industry Activities for Chemical Substance
Regulations-Comparison of Europe, the United States and Japan "*

* Commentator: Hideo Oshima Managing Director, Oshima Management
Institute

□ Speaker: Satoshi Okumura Director of SDLS Online English Communication
Program

*"A Report of Philippine Study Tour: An Effect of Fostering International
Human Resources through Cross-cultural Study in Developing
Countries in Asia."*

* Commentator: Norihito Furuya Visiting Professor of University of Missouri

St.Louis./CEO, The Institute of Global Business

- **Speaker:** Keikoh Ryu Visiting Research Fellow, Institute of Public Policy,
Waseda University

*"Social Construction of Japanese Corporations in the Harmonious Society of
China"*

- * **Commentator:** Tetsuo Saito Professor, Rikkyo University, Graduate School of
Social Design Studies

<Special Session>

- **Guest Speaker:** Toyoo Gyohten President, Institute for International
Monetary Affairs

"Globalization and Power Shift"

**Workshop on November 19th 2011 (Saturday 13:30 - 18:00 at Meiji
University, Tokyo)**

- **Speaker:** Gao Jing, Graduate School of Economics, Tokai University

*"A Study on Globalization of the Japanese Management System –A Case of
Japanese Companies in China–"*

- * **Commentator:** Toru Takai Professor, Faculty of Commerce, Nihon University

- **Speaker:** Yasuhiro Fukushima Research Associate, Research Institute for
Languages and Cultures of Asia and Africa, Tokyo
University of Foreign Studies

"Islamic Finance and Malaysian Studies"

- * **Commentator:** Hideko Sakurai Professor, Faculty of Policy Studies, Chuo
University

- **Speaker:** Tomoyasu Kimura Professor, School of Contemporary International
Studies, Nagoya University of Foreign Studies

"Global Human Resources Programs at Universities of Foreign Studies"

- * **Commentator:** Yoshinobu Nakamura Advisor, Panasonic Excel International
Co., Ltd.

□ **Speaker: Tadashi Hanami** Professor Emeritus, Sophia University

“International Standards in Transcultural Perspectives”

* **Commentator: Masataka Ota** Professor, School of Commerce, Waseda
University

<Special Session>

□ **Guest Speaker: Kiyoko Fujii** Special Advisor, Yokohama Women’s Association
for Communication and Networking

*“Realizing Gender Equal Society – Work Project by Yokohama Women’s
Association for Communication and Networking-”*

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